



2022 HR Metrics Tool with 31 metrics!

Retention and Separations

- Turnover Rate
- Voluntary Separation Rate
- Bedside Nurse Voluntary Separation Rate
- First Year of Service Turnover Rate
- Bedside Nurse First Year of Service Voluntary Separation Rate
- Average Tenure
- Physician Turnover Rate
- Ethnically Diverse Employee Voluntary Separation Rate

Workforce Productivity and Profitability

- Workforce Employees
 Operating Cost per FTE
- Labor Cost Expense Percent
- Nurse Overtime Pay Percent
- Percent of Employees on Leave of Absence

Staffing and Hiring

- Internal Hires Percent
- Cost per Hire (excluding relocation)
- Time to Accept
- Nurse Time to Accept
- Vacancy Rate
- Bedside Nurse Manager Span of Control

Workforce Diversity

- Ethnically Diverse Headcount Percent
- Ethnically Diverse External Hiring Percent
- Female Headcount Percent
- Black or African American Headcount Percent
- Female Executive Headcount Percent
- Ethnically Diverse Executive Headcount Percent
- Ethnically Diverse Employee Promotion Rate

HR Cost and Structure

- HR Costsper Employee
- HR Headcount Ratio
- Learning & Development Investment per Employee

Compensation & Benefits

- Labor Cost per FTE
- Av erage Benefits per Employee
- Healthcare Costs per Active Employee

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Contact us at: saratoga@pwc.com